

This is the wrap-up. Incorporate new slides on the fly to reflect actions assigned, and to be assigned, during this session.

Also address any parking lot items that were put to the side in earlier blocks.

Fill in and review the objectives obtained from the block-3 assignment (objectives) chart

Lastly, this is the time for the program to commit to moving out and acting on the actions and ideas to calculate and achieve a stable and economical production rate. Key slides are included for review as deemed appropriate, but this is primarily the PM's time to state the plan forward based on the results of the mission assistance.

Other tools that may be used (in addition to the Force Field Analysis used here) may include:

- Run Rules: To further explore each teams current and intended actions in association with how a team will specifically interface with other IPTs to promote stable and economical production (identifying individual responsibilities and channels of communication).
- Five Whys: To change from current state (break paradigms).
- Fishbone: To brainstorm possibilities (cause > effect > possible solutions)

[NOTE: These tools are highlighted and explained in detail in the Program Manager's Toolkit: <https://pmtoolkit.dau.mil/>]

Or if time and resources allow, you may consider running this module utilizing the "Think Tank" web tool for brainstorming.



Notional Agenda

**Better Buying Power Initiatives (BBPi)
Mission Assistance Module:
"Achieving Stable & Economical Production Rates"**

Minutes	Block Title	Block Description
0-50	"Training Camp"	Introductions and why we're here
50-60		-Break-
60-110	"Game Plan"	Identify factors for consideration
110-120		-Break-
120-210	"OTA" (Organized Team Activity)	Application of tools & Critical Thinking
210-220		-Break-
220-240	"Chalk-Talk"	Recap and plan forward



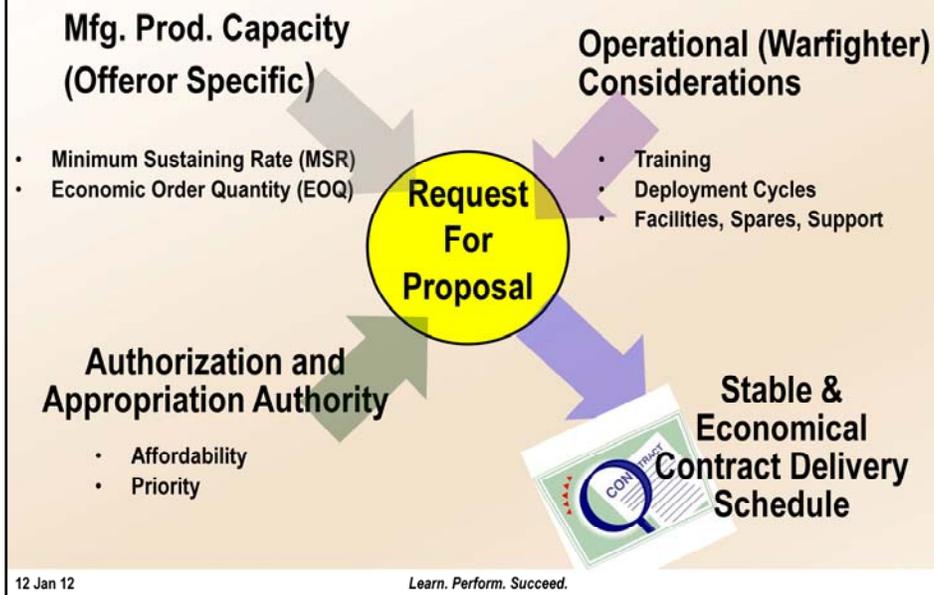
OSD AT&L Objectives

- **Removing government impediments to leanness**
- **Avoiding program turbulence**
- **Maintaining a vibrant and financially healthy defense industry**
- **Developing our Acquisition Workforce**

These are some other key means and benefits of executing at your EOQ.



Delivery Schedule Considerations



This chart is intended to stimulate the target audience to think about and address the three major areas of consideration which will help them align their desired production rates, based on warfighter needs and political realities, with the ultimate capabilities of the contractor.

- What do we need to address?
- What information is needed?
- When should it be addressed (upfront planning)?
- How can the program office address the variables at play?



Summary

- **Introduce affordability requirements into programs**
 - Including analysis of economic order quantities and economical production rates
 - Define production rate change limits based on affordability assessments
- **Present Affordability Analysis at Milestones A and B**
- **Production Rate Range approved at Milestone C**
- **Program Deviations from limits require approval prior to implementation or submission with component POM**
- **Changes in capabilities and quantities can contribute to inconsistent and disruptive production rates**

What still needs to be done:

- **Involve other key communities (Requirements, Comptroller, CAPE, Services, etc.)**
- **Discipline the process going forward**

These are some other key means and benefits of executing at your EOQ.



References

- **USD(AT&L) Memos:**
 - 14 Sep 2010: “Better Buying Power: Guidance for Obtaining Greater Efficiency and Productivity in Defense Spending”
 - 3 Nov 2010: “Implementation Directive for Better Buying Power - Obtaining Greater Efficiency and Productivity in Defense Spending”
 - 20 Apr 2011: “Document Streamlining – Program Strategies and System Engineering Plan”
 - Templates: Technology Development Strategy [or] Acquisition Strategy for [Program Name] Sample Outline:
 - “8.2.2 Acquisition strategies for ACAT I programs will specify (no more than one page) how the procurement rate and schedule were set at Milestone A, as adjusted at Milestone B.”
 - Demand Solutions: Guide to Improving Forecast Accuracy (available for free via demandsolutions.com)